### **NHG Expectations Profile**

**Level: Business Director** 

#### Framework overview

The expectations framework details the expectations that we have of our staff in terms of behaviours and attitudes required for the different levels of role. We have five different levels, those being colleague, team manager, operations manager, senior manager/head of service and business director. The framework supports the delivery of our business plan, and our culture and values. We use the framework for recruitment, development, and career progression for all our staff.

#### Expectations - definitions and indicators for business director

Please see below the definitions and example indicators which are designed to give an overview of what is expected of individuals at the business director level. The expectations are intended to be cumulative, with each level building on the levels below i.e. a person demonstrating "Personal Effectiveness" at business director level should also be demonstrating "Personal Effectiveness" at senior manager/head of service level and operations manager level.

The full expectations framework is available on our external job site and on MILO.

#### **NHG** mission and values

Central to this framework is NHG's mission and values. Our mission is to build and maintain quality affordable homes, creating diverse and thriving communities. This is our primary purpose. Everything else we do supports that.

Our values set out what we stand for. They help guide the way we work, behave and influence the decisions we make every day. They underpin the successful delivery of our strategic objectives by supporting a resident-focused service and helping us to work together successfully as one organisation. Our values should be visible in the way we behave at work and in our communities.

- Compassionate
- Progressive
- Dependable
- Inclusive
- Empowered



#### Personal effectiveness

Co-operative and collaborative

Curious and eager to learn

Courageous and willing to confront difficulties

Accountable and responsible



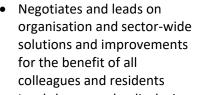
#### Business and valuefor-money focus

Cost effective and commercially focused

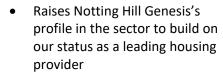
Objectives, priorities and results oriented

Efficient and effective

Innovative and solutions focused



- Leads by example, displaying openness, commitment, determination and integrity
- Shares learning and procedural advances with other organisations in the sector



- Motivated to solve the real issues across the sector and ensures we focus on these
- Shares updates and plans with other business areas to ensure joined-up messages, priorities and objectives are disseminated across our organisation



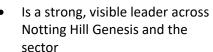
# Working well with our people

Inclusive, consistent and fair

Focuses on outputs and delegates effectively

Wellbeing focused

Owns and delivers communications



- Is a role model of fairness and inclusion, and is culturally intelligent
- Supports all staff and residents to succeed, constantly challenging the status quo and removing possible barriers



and residents, especially through the most challenging times
Identifies areas across our

Displays visible leadership and

clear communication to staff

- organisation in need of more strategic focus, and sponsors and leads projects that will innovate how we work
- Sets the industry standard on digitalisation and easy access to services



## Delivering excellent services

Understands needs, removes barriers and provides choice

Consistently delivers and builds trust

Takes a balanced and measured approach

Clarifies decisions and direction



## Health, safety and compliance

Considers health, safety and compliance in all aspects of work

Identifies, prevents and manages risk

Adheres to policies and processes and ensures data and records are accurate and up to date

Stays up to date on specialist knowledge, laws and regulations

- Undertakes corporate responsibilities as appropriate, including membership on internal leadership groups and leading internal investigations within or outside their own department
- Encourages a culture of safety, thoughtfulness and added value, rather than just compliance or ticking boxes
- Ensures that all diversity and inclusion implications are considered in the development and implementation of policies, processes and strategies across the organisation